Enrolment No.

## **GUJARAT TECHNOLOGICAL UNIVERSITY** MAM - SEMESTER- IV EXAMINATION – WINTER 2015

## Date: 08/12/2015 Subject Code: 4140502 Subject Name: Strategic Management (SM) Time: 02.30 PM TO 05.30 PM **Total Marks: 70 Instructions:** 1. Attempt all questions. Make suitable assumptions wherever necessary. 2. 3. Figures to the right indicate full marks. 0.1 (a) Define Strategic Management. Discuss the components of Strategic 07 Management What do you mean by mission statement? Discuss the characteristics of mission **(b)** 07 Statement. Q.2 Explain in detail the value chain analysis of a firm. 07 (a) What do you mean by Environmental Scanning? How it is useful for the firm? **(b)** 07 OR What are the internal factors which comprises of strength or weakness for **(b)** 07 firm? Discuss the different types of functional strategy used by the firm. 07 Q.3 **(a)** Explain the concept of Business Strategy. 07 **(b)** OR Discuss the steps of strategic formulation. 07 0.3 **(a)** Write a note on Strategic factor analysis summary. 07 **(b)** How an organization is useful for strategic implementation? **Q.4 (a)** 07 Discuss the impact of culture on strategy. **(b)** 07 OR What do you mean by merger & acquisition? Discuss the important issues in **Q.4 (a)** 07 merger? **(b)** Discuss Michael Porters five forces analysis model with suitable example. 07 Q.5 **(a)** Discuss the SWOT analysis of ICICI Bank 07 Discuss the generic business strategy given by Michael Porter. 07 **(b)** OR Q.5 Explain External Factor Analysis Summary. 07 (a) Write a note on: **(b)** 07 1. Integration Strategy. 2. Diversification Strategy.

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